

AGENDA

KEY COLONY BEACH CITY COMMISSION

Special Meeting

Friday, November 6th, 2026, 10:00 AM

At the temporary meeting place for the City of Key Colony Beach
The Key Colony Inn – Back Patio, 700 W. Ocean Drive, Key Colony Beach, Florida
& via Zoom Conferencing

[Zoom Login Information at the end of this Agenda](#)

- 1. Call to Order, Pledge of Allegiance, Prayer, & Roll Call**
 - 2. Approval of the Agenda** *(Additions, changes, and deletions can be made via one motion and a second to approve by a majority vote)*
 - 3. Citizen Comments & Correspondence**
 - 4. Discussion Action Items**
 - a.** Discussion/Review of Fire/EMS Operating Fee increases by the City of Marathon
 - 1.** Fire/EMS Cost Comparison – **Pg. 1**
 - 2.** Fire/EMS Annual Growth – **Pg. 2**
 - 3.** Fire/EMS costs per call – **Pg. 3**
 - 4.** Fire/EMS calls per city – **Pg. 4**
 - 5.** Request to Revise the FY2027 Fire/EMS Fee – **Pg. 5**
 - 5. Citizen Comments**
 - 6. Adjournment**
-

Members of the public may speak for three minutes and may speak only once...unless waived by a majority vote of the commission. Letters submitted to the City Clerk to be read at the Commission Meeting will be part of the record but will not be read into the record.

Persons who need accommodations to attend or participate in this meeting should contact the City Clerk at 305-289-1212 at least 48 hours before this meeting to request such assistance. If a person decides to appeal any decision made with respect to any matter considered at any meeting, that person will need a record of the proceedings and, for that purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

***This meeting will be held at the City Commission's temporary meeting place at
The Key Colony Inn, Back Patio, 700 W. Ocean Drive, Key Colony Beach, Florida 33051.***

Join from PC, Mac, iPad, or Android:

<https://us02web.zoom.us/j/86469927819?pwd=ykbbVBatczb9Ml43WUCR08CqKte04c.1>

Passcode: 271249

Phone one-tap:

+13052241968,,86469927819#,,, *271249# US

+13092053325,,86469927819#,,, *271249# US

Join via audio:

+1 305 224 1968 US

+1 309 205 3325 US

+1 312 626 6799 US (Chicago)

+1 646 931 3860 US

+1 929 205 6099 US (New York)

+1 301 715 8592 US (Washington DC)

+1 253 205 0468 US

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 360 209 5623 US

+1 386 347 5053 US

+1 507 473 4847 US

+1 564 217 2000 US

+1 669 444 9171 US

+1 669 900 6833 US (San Jose)

+1 689 278 1000 US

+1 719 359 4580 US

Webinar ID: 864 6992 7819

Passcode: 271249

International numbers available: <https://us02web.zoom.us/j/kXVyYd7jv>

Members of the public may speak for three minutes and may speak only once...unless waived by a majority vote of the commission.” Letters submitted to the City Clerk to be read at the Commission Meeting will be part of the record but will not be read into the record.

Persons who need accommodations to attend or participate in this meeting should contact the City Clerk at 305-289-1212 at least 48 hours before this meeting to request such assistance. If a person decides to appeal any decision made with respect to any matter considered at any meeting, that person will need a record of the proceedings and, for that purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

Fire and EMS Cost Comparison for Key Colony Beach

TO City Commission FROM City Clerk DATE September 25, 2026

Key Colony Beach's proposed FY 2026–27 payment to Marathon is \$1,308,102, including the annual \$25,000 infrastructure fee. The service charge alone is \$1,283,102. For this comparison, the years in KCB's historical payment list are labeled as the fiscal year in which they begin; the 2023 entry is shown as FY 2023–24. That distinction is necessary when comparing it with Marathon's FY 2024 financial results.

Key Colony Beach payment history

Fiscal year	Service charge	Infrastructure fee	Total payment	Annual service change
2017–18	\$500,000	\$25,000	\$525,000	—
2018–19	\$550,000	\$25,000	\$575,000	10.0%
2019–20	\$550,000	\$25,000	\$575,000	0.0%
2020–21	\$550,000	\$25,000	\$575,000	0.0%
2021–22	\$550,000	\$25,000	\$575,000	0.0%
2022–23	\$550,000	\$25,000	\$575,000	0.0%
2023–24	\$700,000	\$25,000	\$725,000	27.3%
2024–25	\$937,000	\$25,000	\$962,000	33.9%
2025–26	\$1,157,153	\$25,000	\$1,182,153	23.5%
2026–27 proposed	\$1,283,102	\$25,000	\$1,308,102	10.9%

The 2024–25 to 2026–27 increase is 36.9% for the service charge (\$937,000 to \$1,283,102), or 36.0% for the total payment (\$962,000 to \$1,308,102). The 2023–24 to 2026–27 service-charge increase is 83.3% (\$700,000 to \$1,283,102). The figures supplied do not support a 45% increase for either of those periods.

Aligned fiscal year comparison with Marathon

Measure	FY 2023–24	FY 2026–27	Change
Marathon Fire/EMS operating cost	\$7,173,713 actual	\$9,390,454 proposed	30.9%
KCB service charge	\$700,000	\$1,283,102 proposed	83.3%
KCB share of operating cost	9.8%	13.7%	+3.9 points
KCB infrastructure fee	\$25,000	\$25,000	No change
KCB total payment	\$725,000	\$1,308,102 proposed	80.4%

The Marathon comparison uses FY 2024 actual spending and the FY 2027 proposed operating budget, so the percentages compare an actual year with a proposed year. Marathon's FY 2024 adopted operating budget was \$7,568,987; comparing adopted/proposed budgets gives a 24.1% increase. Marathon's separate capital infrastructure budget is excluded from its operating costs above.

Population context

Using KCB's planning population of 800 year-round residents, its proposed total payment is about \$1,635 per resident per year. Marathon's proposed gross operating budget is about \$933 per resident using the Census Bureau's July 2025 estimate of 10,060 residents. These measures are not equivalent net taxpayer burdens: Marathon's department serves both cities and receives service revenues, while KCB's figure is its payment for contracted service. Population alone does not determine the contract price.

Sources and calculation notes

Sources: KCB payment history and annual fee supplied by the City Clerk; Fire EMS Marathon FY 2027 memo (September 23, 2026); attached FY 2026–27 Marathon Fire/EMS and Capital Infrastructure budgets; Marathon FY 2023–24 and FY 2025–26 adopted budgets; U.S. Census Bureau QuickFacts (Marathon 2025 estimate).

Marathon and KCB Fire EMS annual growth

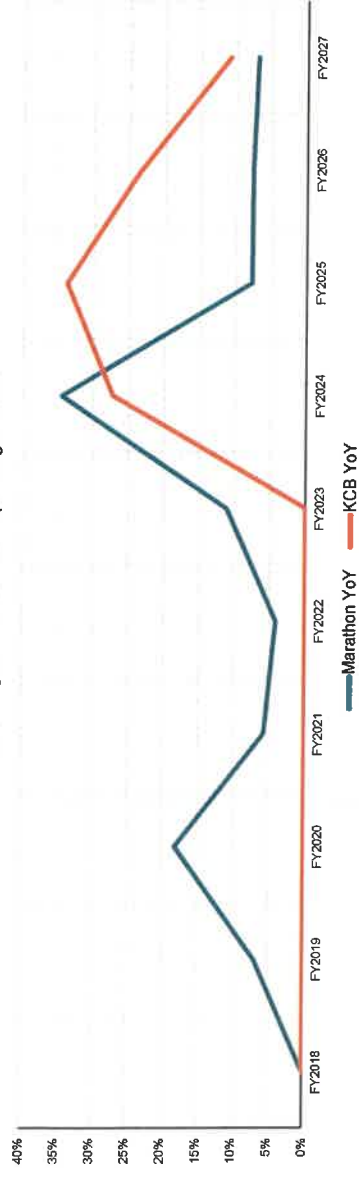
Fiscal years ending September 30 | operating amounts only | FY2027 is a proposal

FY24-FY27 growth **Marathon** 24.1% KCB 83.3%

Fiscal year	Marathon Fire EMS	Marathon YoY	KCB operating charge	KCB YoY	KCB amount basis	Marathon Fire EMS budget source
FY2018	\$3,640,022		\$550,000		Agreement / budget revenue adopted_budget_for_fiscal_year_2017-2018.pdf, p.20	
FY2019	\$3,892,471	6.9%	\$550,000		0.0% Agreement / budget revenue adopted_budget_for_fiscal_year_2018-2019.pdf, p.18	
FY2020	\$4,600,749	18.2%	\$550,000		0.0% Agreement / budget revenue fy19-20_city_of_marathon_adopted_budget_-_website_version.pdf, p.19	
FY2021	\$4,864,833	5.7%	\$550,000		0.0% Agreement / budget revenue fy21_adopted_budget_-_website.pdf, p.18	
FY2022	\$5,063,505	4.1%	\$550,000		0.0% Agreement / budget revenue fy22_adopted_budget_-_website.pdf, p.16	
FY2023	\$5,628,335	11.2%	\$550,000		0.0% Agreement / budget revenue fy23_adopted_budget_-_website.pdf, p.16	
FY2024	\$7,568,987	34.5%	\$700,000		27.3% Later actual / amended fy24_adopted_budget_-_website.pdf, p.16	
FY2025	\$8,155,853	7.8%	\$937,000		33.9% Adopted / service charge fy24-25_adopted_budget_-_web.pdf, p.16	
FY2026	\$8,779,315	7.6%	\$1,157,153		23.5% Agreed service charge city_of_marathon_-_fy26_adopted_budget_-_web.pdf, p.15	
FY2027	\$9,390,454	7.0%	\$1,283,102		10.9% Proposed service charge Fire EMS FY26-27 budget.pdf, p.1 (tentative)	

Year-over-year changes compare each year with the previous row FY2018 has no earlier baseline in the attached budgets.

Annual change in Fire and EMS operating amounts

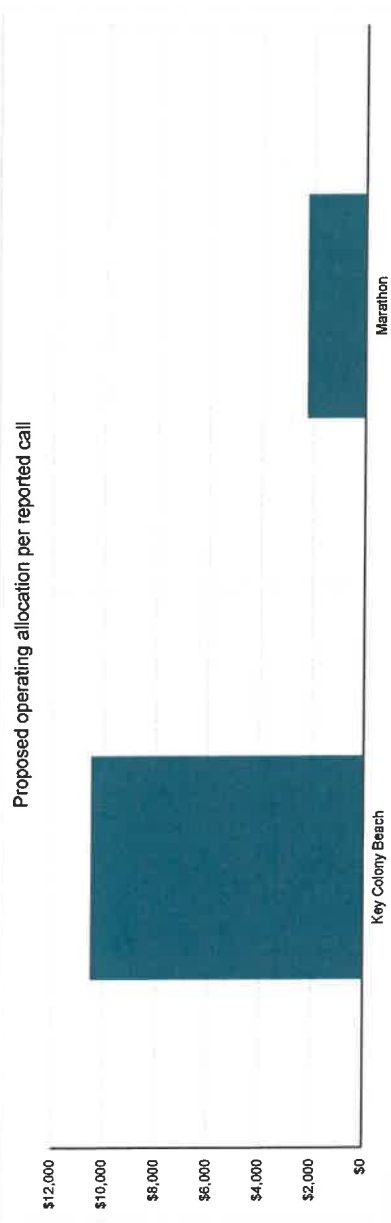


Marathon figures are gross Fire/EMS adopted budgets through FY2026. FY2027 is tentative KCB amounts are service charges excluding \$25,000 annual capital. KCB FY2024 \$700,000 is later actual/amended revenue, although Marathon's FY2024 adopted budget initially listed \$550,000. FY2027 KCB \$1,283,102 is from KCB Interlocal cost analysis FY27.pdf, p.1; FY2026 \$1,157,153 is in Marathon's FY2026 budget revenue line. The two series have different accounting meanings. Their growth rates can be compared, but this chart does not measure actual jurisdiction-specific service cost.

KCB and Marathon Fire EMS calls and cost per call

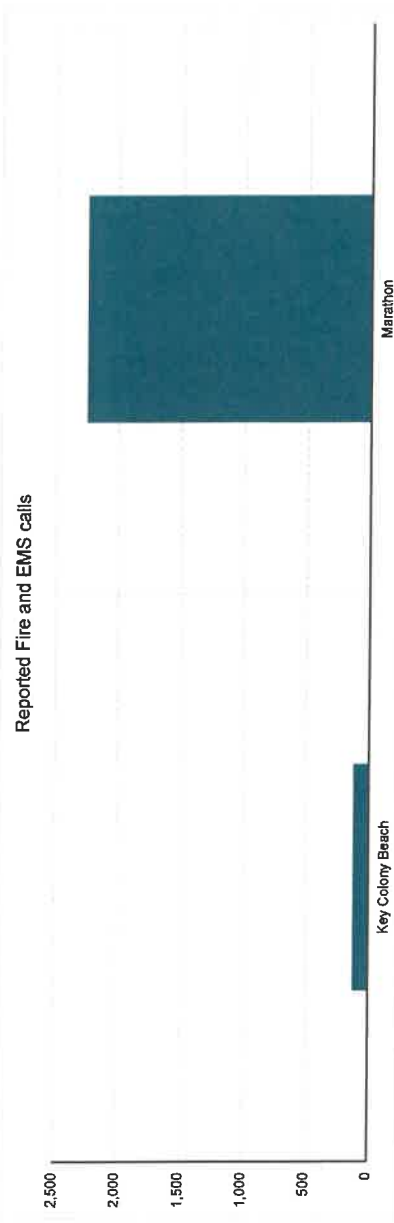
October 2025 through August 2026 | 11 months of reported calls

City	Operating per call
Key Colony Beach	\$10,517
Marathon	\$2,250
Proposed FY2027 operating pool	\$6,360,196
KCB proposed operating charge	\$1,283,102
Marathon allocated remainder	\$5,077,094



Reported calls

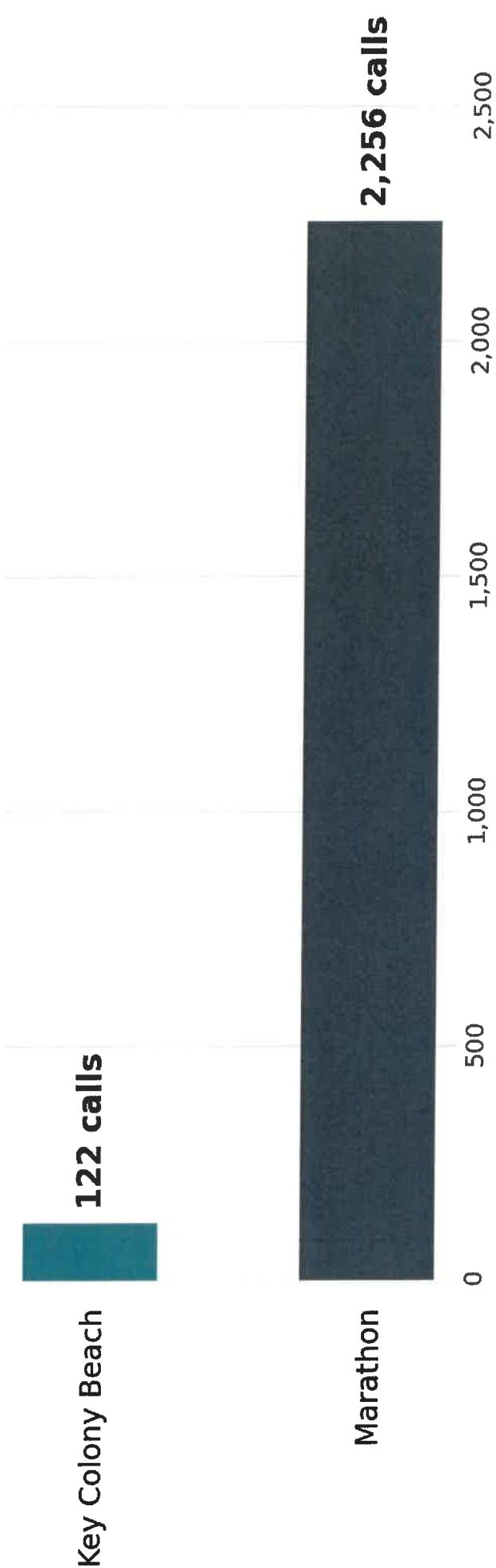
City	Reported calls
Key Colony Beach	122
Marathon	2,256



Cost source: KCB Interlocal cost analysis FY27 pdf, p. 1. \$25,000 capital contribution excluded.
Call source: Marathon Fire Rescue monthly and calendar-year-to-date reports. September 2026 not included.
The chart divides an annual proposed allocation by 11 months of calls; it is not the actual cost of a response.
Marathon reported calls include hospital-to-hospital transfers.

Fire and EMS calls by city

October 2025 through August 2026 | 11 months



Source: Marathon Fire Rescue monthly reports and calendar-year-to-date totals. September 2026 not included.

Request to Revise the FY2027 Fire EMS Fee

TO City Manager and City Council, City of Marathon
FROM City of Key Colony Beach
DATE September 25, 2026
SUBJECT Proposed FY2026–27 interlocal Fire and EMS contribution

Key Colony Beach appreciates the fire and EMS coverage Marathon provides. We ask Marathon to reduce KCB's proposed FY2027 operating contribution from \$1,283,102 to no more than the FY2026 agreed operating amount of \$1,157,153 while our cities jointly review the cost allocation. This is a \$125,949 reduction from the proposal. With the separate \$25,000 infrastructure payment, the interim total would be \$1,182,153 instead of \$1,308,102.

Why the proposal merits review

Marathon Fire Rescue's reports record 122 KCB calls and 2,256 Marathon calls from October 2025 through August 2026. KCB therefore accounts for 5.13% of the reported calls across the two cities for those 11 months. The FY2027 worksheet assigns KCB 20.17% of the \$6,360,196 net allocable operating pool using real property values. We recognize that call counts alone do not measure around-the-clock readiness, travel, incident severity, or staffing. The gap between 5.13% of reported calls and 20.17% of the allocation nevertheless warrants a documented explanation of the services and costs assigned to KCB.

On the proposed FY2027 operating allocation divided by those 11 months of reported calls, KCB's amount is about \$10,517 per reported call; the remainder allocated to Marathon is about \$2,250 per Marathon call. These are allocation ratios, not Marathon's actual cost per response. Marathon's call count includes interfacility transfers, and September 2026 has not been reported in the materials supplied to us. We offer the ratios to identify a question for review, not as a replacement pricing formula.

Marathon's adopted FY2024 Fire/EMS budget was \$7,568,987, compared with its tentative FY2027 amount of \$9,390,454, an increase of 24.1%. KCB's FY2024 service charge of \$700,000, recorded later as actual or amended, rises to \$1,283,102 proposed for FY2027, an increase of 83.3%. Because one series is a department budget and the other is a contracted charge, these percentages do not establish the proper fee by themselves. They do show why KCB is asking for a fresh allocation review.

Requested next steps

Please provide the supporting FY2026 estimated expenditures and revenue offsets behind the \$6,360,196 pool; a complete FY2026 incident and unit-response report by jurisdiction, including interfacility transfers; and the staffing, station coverage, and response-cost assumptions used to set KCB's share. We appreciate the exclusions for inspectors and transfer wages already shown in the worksheet and ask to reconcile the remaining costs together. We are open to a method that identifies a shared readiness component and a separately supported service-use component.

Please also identify the projects or assets funded by KCB's recurring \$25,000 infrastructure payment, their ownership, and the related replacement schedule. KCB does not own Marathon's apparatus. We request that this contribution remain separately stated while its purpose is reviewed.

We would welcome a meeting to reconcile these records and agree on a revised FY2027 operating charge before finalizing the annual contribution.

Supporting exhibits Fire and EMS calls by city chart; Annual Fire EMS Budget Growth workbook; Calls and Cost Per Call workbook; Fire EMS Cost Comparison Commission Memo. FY2027 operating allocation is from the KCB Interlocal cost analysis FY27 worksheet.